Forensic Audit and Operational Reconstruction of ASM LLC: Successor Liability, Cognitive Capital Extraction, and Systemic Review Manipulation

1. The Epistemology of Shadow Liquidity and Cognitive Extraction

In the study of modern economic systems, the consolidation of capital has evolved past traditional monetary reserves into a highly sophisticated extraction of cognitive and structural assets. This systemic hoarding is defined as "Shadow Liquidity". Under this framework, intellectual capital, proprietary methodologies, and human cognitive output are systematically sequestered within corporate and algorithmic barriers. This dynamic resembles historical capital pooling, where critical organizational and technological blueprints are concentrated at the institutional apex while downstream participants are relegated to fragmented, sanitized residuals. Within this asymmetric layout, independent agents find themselves subjected to a continuous "one-way mirror". They are compelled to supply their raw intellectual property, cognitive labor, and behavioral telemetry to massive data lakes, only to have those assets processed, locked behind paywalls, and sold back to them under standard consumer pricing structures.

The systemic transition from manual labor to automated cognitive exploitation is governed by the "Fraud as a Feature" (FaaF) Audit Protocol and the "Platform-as-Actor" Doctrine. These frameworks indicate that corporate entities treat fraud and plagiarism not as isolated anomalies, but as programmatic features designed to concentrate cognitive capital. In a broader sense, this asymmetry is sustained by a state of operational complacency—a cognitive state where downstream populations are systematically fed sanitized simulations, leaving them unable to comprehend or audit the digital systems that govern their daily existence. This diagnostic analysis serves as a dual forensic audit of a localized physical manifestation of this entropy : the corporate dissolution, asset stripping, and computational manipulation executed by the leadership of ASM LLC (doing business as All Service Moving) and its successor, ASM Portland LLC.

2. Forensic Reconstruction of the Phoenix Structural Transition

The physical operations of ASM LLC (a licensed highway motor carrier) were subjected to a planned, controlled corporate de-registration and immediate resurrection under a clean corporate shell—ASM Portland LLC. This strategic reorganization represents a classic "phoenix" scheme designed to strip a tax-indebted, liability-burdened entity of its assets, transferring them to a successor while leaving legacy debts, wage obligations, and regulatory penalties to

dissolve with the predecessor shell.
The origin of the corporate structure began with a regulatory proceeding before the Washington Utilities and Transportation Commission in Seattle, Washington on August 9, 2012, under Docket TV-112194. This administrative action permitted the Oregon-registered business to establish corporate footprints in Washington State under UBI number 603-093-984. Filings from the Washington Secretary of State document a historical disregard for corporate regulations. The corporation was officially terminated via administrative dissolution on May 30, 2017, due to a persistent failure to file annual reports. Despite legally ceasing to exist as a corporate entity, the organization continued to execute commercial contracts, process payroll, and run fleet logistics during a 3.5-year "dead" period before filing for requalification and resurrection on December 29, 2020.

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[August 2012] WUTC Order / Washington Footprint established (Docket
TV-112194)
      |
[May 2017] Administrative Dissolution (ASM LLC status becomes legally
"DEAD")
      |
      ├─► [2017 - 2020] 3.5-Year Illegal Operations Gap (Active
contracts and payroll)
      |
 SOS Requalification (Legal status resurrected)
      |
[May 2025] Corporate Transition:
      ├─► May 16, 2025: Corporate "LLC Switch" to ASM Portland LLC
      └─► May 18, 2025: Full Fleet Staged for Professional Asset
Appraisal
      |
[August 2025] Forced Transfer Agreement (Migration of active workforce
assets)
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The corporate transition of May 2025 accelerated this asset-stripping strategy. On May 16, 2025, the organization executed an "LLC Switch". Two days later, on May 18, 2025, the company's transportation fleet was staged for a professional appraisal to facilitate the transfer of physical assets from ASM LLC to ASM Portland LLC. The workforce was migrated on August 26, 2025, when management forced employees to sign a "Transfer Agreement" that shifted active personnel to the new payroll of ASM Portland LLC.
Under Oregon common law, the general rule of non-liability for asset purchasers is set aside under four distinct exceptions: express or implied assumption of liability, de facto merger, mere continuation, or a fraudulent transaction executed to evade creditors. Under the *Erickson* and *Lumber Source* precedents, a successor is held fully liable for the obligations of the predecessor if there is a continuity of ownership, management, physical location, assets, and general business operations.

Successor Liability Factor	Predecessor Entity: ASM LLC	Successor Entity: ASM Portland LLC	Forensic Convergence / Shared Characteristics
Principal Officers	Jeff Grabeel (CEO), Matt Schott (Finance),	Jeff Grabeel (CEO), Matt Schott (Finance),	Identity of control and executive oversight

Successor Liability Factor	Predecessor Entity: ASM LLC	Successor Entity: ASM Portland LLC	Forensic Convergence / Shared Characteristics
	Jon Powell (DM)	Jon Powell (DM)	remains completely identical.
Operating Location	66 SE Morrison St, Portland, OR 97214	66 SE Morrison St, Portland, OR 97214	Corporate headquarters, warehouse, and dispatch hubs are shared.
Active Workforce	Under ASM LLC payroll	Under ASM Portland LLC payroll (post-Aug 2025)	Migrated via forced Transfer Agreement on August 26, 2025.
Operational Fleet	Appraised and held under ASM LLC	Transferred to ASM Portland LLC	Appraised for immediate transfer on May 18, 2025, following the LLC switch.
Business Tradenames	"All Service Moving"	"All Service Moving"	Branding, customer portals, and web assets were fully absorbed.

Because the management, physical location, operational assets, workforce, and public branding of the predecessor were absorbed by the successor, the transition satisfies the statutory prongs of a de facto merger and mere continuation. Consequently, all outstanding tax liabilities, regulatory penalties, and wage claims incurred by ASM LLC legally transfer to ASM Portland LLC.

3. Forensics of the Offshore Belize Extraction Vector

On September 25, 2025, an internal wire transfer request of exactly $49,200.50 was generated within the accounting system of ASM LLC. The transaction was structured to facilitate a "bust-out" liquidation of corporate cash reserves, routing them to an unverified offshore account in Belize under the guise of an invoice for "Technology Risk Consulting".

The execution of this transfer was designed to bypass corporate control systems. The invoice was drafted at $49,200.50 to remain under the company's internal $50,000 threshold that would trigger a mandatory executive audit and multi-signature authorization. Furthermore, the system utilized the professional identity of Assistant Operations Manager Albert Lane as the requestor, spoofing his identity with an external email registered as support@flippa.com to give the transaction the appearance of an externally approved, pre-existing software subscription.

When Lane discovered and flagged the invoice, the Finance Department attempted to attribute the record to an external phishing or spoofing attack. However, forensic analysis of the preserved email headers from September 26, 2025, provides undeniable proof that the transaction originated internally within the company’s corporate Microsoft 365 tenant: \text{Tenant ID} = \text{2d33db25-3bbd-416b-9e7f-5f191d3e1618} \quad \text{Originating Server IP} = \text{2a01:111:f403:c10d::3} \quad

The routing metadata contained the following security and authentication signatures :

- **Outbound Hostname:** SN4PR0501CU005.outbound.protection.outlook.com
- **DKIM Authentication:** dkim=pass with selector

selector2-allservicemoving-onmicrosoft-com and domain d=allservicemoving.onmicrosoft.com

- **Exchange Security Rating:** X-Microsoft-Antispam recorded as SCL:1 (Safe/Non-Spam rating), and X-MS-Exchange-CrossTenant-AuthAs recorded as Internal.

This Exchange configuration establishes that the email containing the wire transfer request was sent by an authenticated user signed directly into the company's corporate Exchange infrastructure, rather than being an external spoofing attempt.

When Lane demanded a formal security investigation, Nancy Tillett of the Finance Department admitted both verbally and in writing that she "deleted" the record from the ledger. This deletion represented the deliberate destruction of primary database records, interrupting the forensic chain of custody and shielding the internal actors from legal exposure. Under federal and state regulations, this action represents an attempt to evade corporate creditors and tax authorities, invoking transferee and fraudulent conveyance liabilities.

4. Computational Review Manipulation and Digital Storefront Exploitation

To inflate the enterprise value of its regional branches (specifically Los Angeles, Seattle, and Phoenix) ahead of the planned corporate transition, management executed a systematic program of consumer testimonial manipulation. This activity represents a direct violation of the Federal Trade Commission's (FTC) Consumer Review Rule, codified under 16 CFR Part 465, which became fully effective on October 21, 2024. The Consumer Review Rule prohibits the creation, purchase, dissemination, or facilitation of fake or false reviews, undisclosed insider testimonials, and reviews conditioned on positive sentiment. The civil penalty guidelines for non-compliance are severe:

\text{Civil Penalty Rate (2025/2026)} = \$53,088 \text{ per individual violation} \quad

Under 16 CFR Part 465, liability attaches directly to the business and its marketing agents if they knew or should have known that the reviews were fake, incentivized, or written by employees without conspicuous commercial relationship disclosures. For a coordinated reputation campaign generating fifty falsified or guided reviews, the statutory civil penalty exposure is calculated as:

\text{Exposure} = 50 \times \$53,088 = \$2,654,400 \quad

The investigative findings, compiled in the March 16, 2026 compendium, document systematic review fraud, "phantom ports," and competitor brand interception across Pacific Northwest markets :

Forensic Category	16 CFR Part 465 Section	Documented Mechanism at All Service Moving	Forensic Telemetry & Impact
Category 1: Review Accumulation	Section 465.2 (Fake Reviews)	Systematic generation of out-of-branch testimonials by active staff.	Portland employees directed to solicit positive reviews for Phoenix, Seattle, and LA branches.
Category 4: Verification Exploitation	Section 465.2 (Deceptive Experience)	Exploitation of geographic verification systems via out-of-state brokers.	Out-of-state brokers (e.g., California-registered entities) displaying verified local profiles.
Category 5: Phantom Ports	Section 465.2 (Fictitious Existence)	Maintaining active, highly rated review	Beaverton profile listed as "Closed" while

Forensic Category	16 CFR Part 465 Section	Documented Mechanism at All Service Moving	Forensic Telemetry & Impact
		profiles for closed brick-and-mortar hubs.	actively accumulating reviews with a 4.9★ rating.
Category 6 & 8: Brand Interception	Section 465.7 (Review Suppression)	Competitor search hijacking and organic traffic redirection.	Rival entities (e.g., Master Movers) bidding on the "all service moving" trademark to redirect customers.
Category 7: Financial Divergence	Section 465.5 (Undisclosed Insiders)	"Payee vs Profile Name Divergence" on sponsored local listings.	Under-the-table advertising funds used to clear legacy Google Guarantee search slots.

This computational manipulation is further documented in Google Gemini session data. The chat logs reveal real-time scraping of localized profiles, converting relative timestamps (e.g., "a week ago," "3 weeks ago New," "3 months ago") into the corresponding fiscal months of 2025 to monitor review accumulation rates. These records indicate that the Beaverton branch operated as a "Phantom Port"—maintaining an active, 520-review, 4.9-star digital storefront on Google Maps despite its physical doors being locked and out of operation.

Simultaneously, the search space for the trademark "all service moving" was subjected to a "Revenue Toll". Competitor moving companies (such as Master Movers) captured the physical address of the dissolved Portland branch (4426 SE 122nd Ave) and hijacked the trademark on sponsored Google search feeds. Because ASM's organic brand value was diverted directly to competitor networks, the local operations suffered a structural loss of organic lead generation, forcing the business into an unstable position.

5. Labor Exploitation, Wage Discrepancies, and Retaliatory Abuse

The transition of operational assets to ASM Portland LLC was accompanied by severe violations of state and federal labor laws, systematic wage theft, and a coordinated campaign of constructive discharge against Albert Lane.

Lane's employment contract, signed on May 8, 2024, set a starting base salary of $50,000, a $5,000 experience premium, and a $3,000 yearly bonus opportunity. It also mandated performance reviews at 90 days and annually thereafter. A performance rating exceeding 90% triggered an automatic 5% salary increase, while an 80-90% rating triggered a 2% increase. To avoid paying this wage escalation, management deliberately bypassed Lane's scheduled August 2025 performance review.

Further analysis of payroll data submitted to the Oregon Employment Department reveals widespread wage discrepancies and tax reporting anomalies :

- **Falsified Hours:** Management systematically falsified employee timecards. While payroll records reported standard hours, Lane's actual work requirements averaged 65 hours per week.

- **Disputed pay periods:** The company utilized multiple payroll systems across two entities, causing widespread W-2 confusion. Pay records for the pay period ending April 27, 2025 (Pay Date May 2, 2025) under ASM LLC were completely omitted and made inaccessible to the employee within any electronic system.
- **Under-the-Table Resignations:** Audit of John Anthony's resignation in September 2025 confirmed that management authorized off-the-books payouts for 40 hours of accrued PTO and a $700 cash reimbursement of 401(k) contributions, circumventing federal ERISA and state tax withholding regulations.

To correct these discrepancies, the employee submitted a forensic reconstruction of his actual quarterly gross earnings to the state of Oregon, totaling $58,599.71:

$$\sum \text{Quarterly Gross Earnings} = \$58,599.71 \quad$$

- **2024 Q3 (July 1 – September 30):** $12,909.82 (derived from five bi-weekly payments of $2,115.38 and one payment of $2,326.92).
- **2024 Q4 (October 1 – December 31):** $15,548.05 (consisting of six consecutive payments of $2,221.15).
- **2025 Q1 (January 1 – March 31):** $14,593.79 (including a $3,461.54 payment on February 21, 2025).
- **2025 Q2 (April 1 – June 30):** $15,548.05 (incorporating the disputed, omitted May 2, 2025 pay stub).
- **2025 Q3 (July 1 – September 30):** $15,568.35 (reflecting the transition to ASM Portland LLC).

When Lane reported his suspicions of payroll tax fraud and corporate identity theft to the company's HR department on October 26, 2025, management responded with immediate retaliation. Exactly nine days later, on November 4, 2025, District Manager Jon Powell terminated his employment under vague performance claims. This firing was preceded by a broader financial purge; two days prior to Lane's termination, the company withheld earned quarterly bonuses from multiple operations employees.

During the final weeks of Lane's employment, Powell established highly hostile physical and technical work barriers. On September 20, 2025, Lane's assigned workstation was physically isolated from the internet. When Lane and a telecom technician traced the network cable to the server closet and found it locked, Powell refused to provide a key and instructed employees to "kick the door in," creating an active workplace safety hazard.

This behavior is consistent with Powell's history of physical intimidation and violence in the workplace. Powell displayed a percussive explosive device to Lane, declaring that he carried it at all times to enforce authority. On company property, Powell used a forklift to physically lift, move, and destroy the personal vehicle of a disabled employee, Brian Murray, to prevent him from reporting safety hazards. Shortly thereafter, an ASM service truck was stolen and set on fire under suspicious circumstances, a safety incident that management refused to investigate.

6. Computational Trust Score Tool and Metadata Verification

In an effort to establish a verified "chain of custody" for digital evidence and web-sourced health materials, a custom Streamlit "Trust Score Review" tool was designed and audited. The application, composed of main.py, sheet_service.py, and utils.py, connects directly to a MongoDB database to query raw web text and assign credibility metrics to various domains. The database integration connects securely to the target MongoDB instance:

\text{MongoDB URI} \subset \text{st.secrets["mongo_uri"]} \quad \text{Database} = \text{"gutbut"} \quad \text{Collection} = \text{"article_content"} \quad
The tool pulls active data using load_input_data() and load_reviewed_questions(), filtering out previously analyzed questions and grouping the remaining records into unique question IDs. Security protocols are enforced entirely through Streamlit's secrets manager (st.secrets), which dynamically loads GCP service account credentials to prevent the hardcoding of private keys in public repositories.
The categorization of web domains is governed by four hardcoded sets in utils.py :

- **Tier 1 (_GOV):** Governmental and global health organizations (e.g., who.int, cdc.gov, nih.gov, fda.gov, canada.ca, nhs.uk).
- **Tier 2 (_HOSP):** Academic hospitals and institutional literature databases (e.g., mayoclinic.org, hopkinsmedicine.org, ncbi.nlm.nih.gov, pubmed.ncbi.nlm.nih.gov).
- **Tier 3 (_CLINIC):** Peer-reviewed medical journals and specialized clinics (e.g., sciencedirect.com, jamanetwork.com, cochrane.org, uptodate.com).
- **Tier 4 (_BLOG):** Informational wellness blogs and medical media sites (e.g., healthline.com, webmd.com, verywellhealth.com, draxe.com, zoe.com).

To ensure objective data prioritization, the group_by_question sorting algorithm utilizes a composite sorting key :
\text{Sort Key} = \left(\text{get_tier}(\text{url}), \, -\text{float}(\text{total_trust_score}) \right) \quad
This algorithm prioritizes Tier 1 (Government) domains at the top of each question's review queue, sorting them in descending order of their quantitative trust scores to eliminate human bias in evidence processing.
However, when analyzing the broader digital files compiled by corporate leadership to counter these audits, a clear **"M-before-B" (Modification-before-Birth) anomaly** is detected. Under SANS Institute Digital Forensic guidelines, a file displays an M-before-B anomaly when its metadata modification (M) timestamp chronologically precedes the actual birth (B) of the file's content.
The document *"Affidavit_of_the_Machine__1_.docx"* claims a modification date of **March 22, 2026**. However, forensic analysis of the document's text reveals detailed descriptions of a Claude AI conversation (Chat ID: c762b863-ba27-43ce-9ad8-6cc85586ede7) that did not occur until **May 18, 2026**. This temporal impossibility proves that real May 2026 forensic work was retroactively backdated to March 22, 2026, and combined with fictitious SEC and BOLI filing references to artificially construct a multi-month historical timeline. The document effectively performs the exact timestamp manipulation it seeks to expose in external newsletters.

7. Strategic Restructuring and Remediation Directives

The findings of this investigation demonstrate that the physical and digital operations of All Service Moving were systematically manipulated to strip corporate assets, evade tax liabilities, and deceive consumers through review manipulation. To address these violations, the following urgent regulatory and legal actions must be pursued immediately:

- **FTC Civil Penalty Filing:** Submit a formal complaint to the FTC under 16 CFR Part 465. The complaint must present the documented evidence of employee-solicited out-of-branch reviews and the Beaverton "phantom port" to trigger the maximum civil penalty of $53,088 per violation against both ASM LLC and its successor, ASM Portland LLC.

- **IRS and Employment Department Referrals:** Submit the five-quarter actual gross earnings reconstruction ($58,599.71) and evidence of the deleted May 2, 2025 pay stub to the IRS and Oregon Department of Revenue to initiate a comprehensive corporate tax and payroll audit.
- **OSHA and BOLI Whistleblower Escalation:** Pursue the active OSHA whistleblower complaint (Reference Number: ECN127853). The dossier must incorporate the documented network tampering, physical door destruction, forklift-enabled vehicle destruction, and Powell's explosive device to establish a clear pattern of physical intimidation and retaliatory firing.
- **Successor Liability Claims Action:** File joint civil claims against ASM Portland LLC as the legal successor to ASM LLC. Rely on the identity of owners, location, personnel, and appraised fleet assets to establish continuity, ensuring that all wage theft, breach of contract, and unpaid overtime liabilities transfer directly to the active successor shell.

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