

FORMAL LETTER - INSTAGRAM FACEBOOK YOUTUBE GOOGLE ALPHABET ANTHROPIC AMAZON AWS MICROSOFT AZURE

From: Albert Lane - lane.albert@pm.me - (458) 203-9279 - Date: Oct 15 2026 - To: Shareholders and Legal - Meta (Instagram/Facebook), Alphabet/Google/YouTube, Anthropic, Amazon/AWS, Microsoft/Azure, SpaceX/xAI/X/Tesla

1. META PLATFORMS (META) - OWNER OF INSTAGRAM & FACEBOOK:

Portal: <https://investor.fb.com/> - HQ: 1 Hacker Way Menlo Park CA 94025 - Market cap ~\$1.7T

- Mark Zuckerberg - Founder Chairman CEO - Economic ~13.6% (~398M shares) - Voting ~58% via Class B + CZI

- Vanguard ~8.5% / 7.95% highest institutional - BlackRock ~7.5% - State Street ~4% - Institutional 75-80% (79.91%) but NOT control

- IR: Kenneth Dorell via investor.fb.com / shareholderproposals@sec.gov

2. ALPHABET INC (GOOGL/GOOG) - OWNER OF GOOGLE & YOUTUBE:

Portal: <https://abc.xyz/investor/> - HQ: 1600 Amphitheatre Pkwy Mountain View CA 94043

- Larry Page ~6.1% - Sergey Brin ~5.7% - Together control ~51.2% voting via super-voting Class B

- Vanguard ~7.3-8.76% (509M shares Mar 2025) - BlackRock ~6.2-7.55% (439M shares) - State Street ~3.88% (225M) - FMR ~3.8% (221M)

- YouTube owned by Google LLC - No separate shareholders - Press: <https://www.youtube.com/about/press/> - HQ 901 Cherry Ave San Bruno CA 94066

3. ANTHROPIC (PRIVATE - ~\$965B valuation):

Founded 2021 by Dario Amodei (CEO), Daniela Amodei (President), Jared Kaplan, Jack Clark, Sam McCandlish, Benjamin Mann

Portal: <https://www.anthropic.com> - HQ 548 Market St SF CA 94104

- Amazon largest single investor >\$8B ~15%+ - Alphabet major shareholder ~15% - Both compute suppliers + distribution (47% of 2025 sales routed through Amazon/Google cloud, \$351M fees)

- Other investors: Microsoft up to \$5B late 2025, Nvidia up to \$10B, Altimeter, Dragoneer, Greenoaks, Sequoia, ICONIQ, Lightspeed, Spark Capital, Menlo Ventures, Salesforce Ventures

- Q3 Revenue \$16.8B up 45% QoQ

4. AMAZON.COM INC (AMZN) - OWNER OF AWS:

Portal: <https://ir.aboutamazon.com/> - HQ 410 Terry Ave N Seattle WA - Market cap ~\$2.25T

- Jeff Bezos largest individual ~8.58-9% (~880-930M shares \$187-255B) - Vanguard ~7.77% largest institutional - BlackRock 4.88-6.9% - State Street 3.5-4%

- Top 10 holders collectively 36% valued \$1T per 2026 proxy Feb 24 2026 - Institutional >65%

- AWS: Owned by Amazon - Portal: <https://aws.amazon.com/contact-us/>

5. MICROSOFT CORPORATION (NASDAQ: MSFT) - OWNER OF AZURE AND OTHER COMPANIES:

Portal: <https://www.microsoft.com/en-us/Investor/> - HQ: One Microsoft Way Redmond WA 98052 - CEO Satya Nadella since 2014 - Annual net income \$16.57B in 2018 to \$101.8B in 2025

- **Vanguard Group Inc** - Largest institutional shareholder - ~9.0-9.485% per Q4 2025 / Q2 2025 - 717.9M shares Dec 31 2025 per Macroaxis, 717,942,580 shares \$364B 5.54% of portfolio Q4 2025, 705,077,786 shares 9.485% Jun 30 2025 per StockNinja, 702M shares 9.0% per hypestkey.com Q4 2025 - Source: Macroaxis, Tickertracker, StockNinja

- **BlackRock Inc** - Second largest - ~7.6-8.18% - 601.9M shares Dec 31 2025 Macroaxis, 581,577,056 shares 7.823% Jun 30 2025 StockNinja, 540,020,228 shares 7.30% worth \$293.4B per TheStreet Proxy, 607.37M shares 8.18% per Yahoo Finance Jun 30 per insidermonkey.com, 591M shares 7.6% per hypestkey Q4 2025

- **State Street Corp** - ~4.025-4.25% - 299,196,519 shares 4.025% Jun 30 2025 StockNinja, 299,761,678 shares \$152B Q3 2025 Tickertracker

- **Wellington Management** - 48.9M shares - Nuveen LLC 48.2M shares - Per Macroaxis Dec 31 2025

- **Steve Ballmer** - Largest individual - ~4.4% of Microsoft

- **Bill Gates** - Co-founder - ~1% - Just under 1% - Not as many shares as largest institutional investors per TheStreet Proxy - Legendary founder does not own as many as Vanguard/BlackRock

- Institutional collectively >70% - Vanguard and BlackRock collectively control nearly 18% per coindcx.com 2026
- Hedge funds own 79.91%? Actually institutional ownership ~75%+

- IR Contact: Microsoft Investor Relations - <https://www.microsoft.com/en-us/Investor/> - investor@microsoft.com via portal - SEC filings via EDGAR

- Transfer Agent: American Stock Transfer & Trust Company

Microsoft Subsidiaries / Companies Owned - Public Record (Per FourWeekMBA - 200+ Companies):

- **Azure** - Microsoft Azure cloud services - Launched 2010 - Foundation of cloud pivot - Not separate company - Product of Microsoft - Portal: <https://azure.microsoft.com/> - Part of Microsoft Cloud - No separate shareholders - Owned by Microsoft

- **LinkedIn** - Acquired 2016 for \$26.2B - Professional networking platform - Integrated with Microsoft 365 - Portal: <https://www.linkedin.com/> - HQ Sunnyvale CA - Owned by Microsoft

- **GitHub** - Acquired 2018 for \$7.5B - Platform for software developers - Integrated into cloud - Portal: <https://github.com/> - Owned by Microsoft

- **Activision Blizzard** - Acquired 2023 for ~\$68.7B - Gaming - Call of Duty, World of Warcraft - Portal: <https://www.activisionblizzard.com/> - Owned by Microsoft - Major acquisition

- **ZeniMax Media / Bethesda** - Acquired 2021 for \$7.5B - Gaming - Owns Bethesda

- **Nuance Communications** - Acquired 2022 for \$19.7B - AI / Speech recognition

- **Mojang / Minecraft** - Acquired 2014 for \$2.5B

- **Skype** - Acquired 2011

- **Yammer, Xbox Game Studios, Surface, Office, Windows, Teams, Bing, Edge** - Products of Microsoft

- All above have no separate public shareholders - Owned by Microsoft - Contacts via Microsoft HQ One Microsoft Way Redmond WA 98052

Microsoft Other Products: Windows, Office / Microsoft 365, Teams, Xbox, Bing, LinkedIn and GitHub each run their own loops but owned by Microsoft - Source: FourWeekMBA, umbrex.com, brandsownedby.com

6. PUBLIC CONTACTS ONLY - NO PRIVATE DATA:

All contacts public-only: No private home addresses, no private phones, no IP addresses. House/Senate use public webforms by design (house.gov/representatives/find-your-representative, senate.gov/senators/senators-contact.htm). Corporate use public HQ and Delaware CSC 251 Little Falls Drive Wilmington DE 19808 verifiable via icis.corp.delaware.gov. Official published emails only: FormWB-APPSubmission@sec.gov, help@sec.gov, whistleblower@osc.gov, fraudnet@gao.gov, pio@supremecourt.gov, legal@spacex.com, ir@tesla.com, legal@x.ai, legal@x.com. Instagram/Facebook via Meta, YouTube via Google/Alphabet, AWS via Amazon, Azure/LinkedIn/GitHub via Microsoft - no separate private emails published.

7. EXHIBITS: Exhibit A PUBLIC_INDEX_80K.txt 80k unique rows public-only, Exhibit B CC_Contacts_FULL_4500_DOUBLE.csv 4653 rows, Exhibit C ALL_42000_CONTACTS_FULL.txt, Exhibit D this expanded PDF

Signed: Albert Lane - lane.albert@pm.me - (458) 203-9279 - Oct 15 2026